



# 2016 Budget Presentation

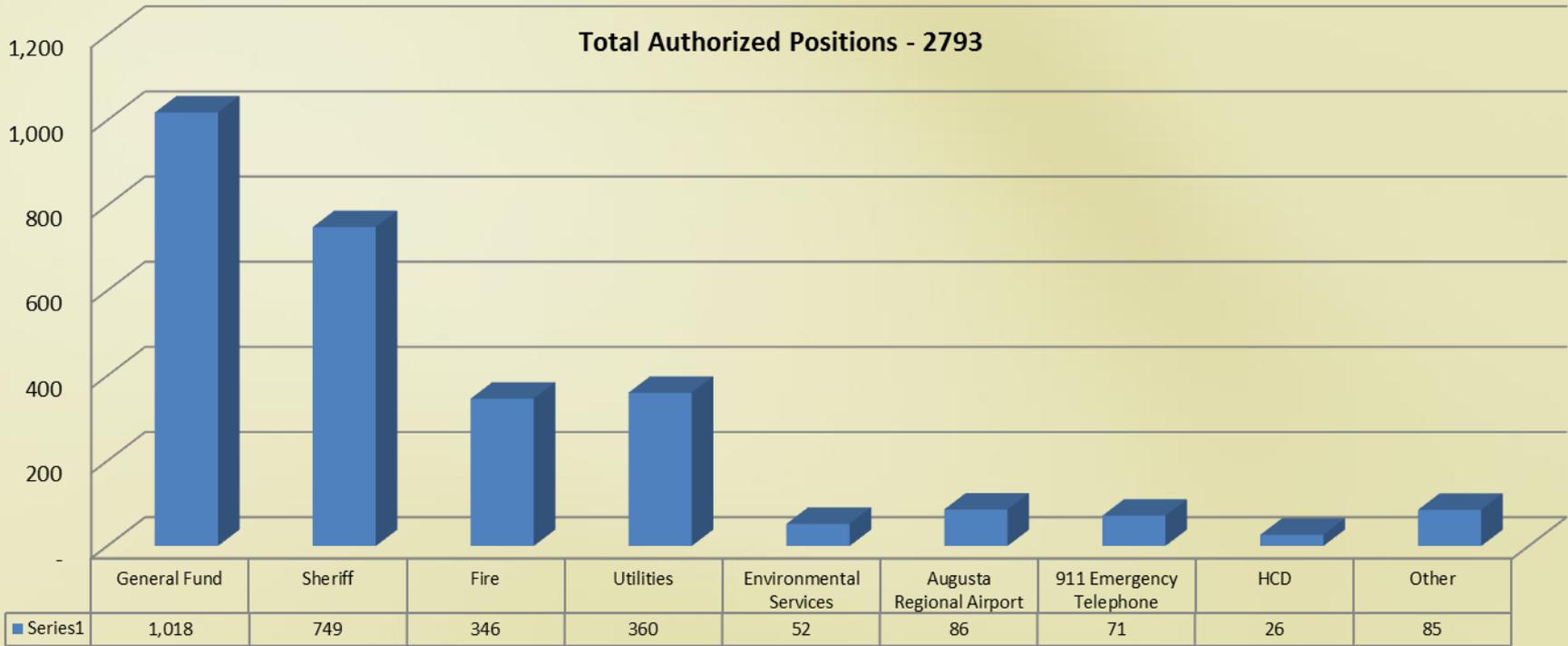
# Budget Calendar

- Release Budget to Mayor and Commission November 6, 2015
- Administrator Present Budget (Special Called Meeting) 1:00P November 10, 2015
- Public Hearing 1:30P November 10, 2015
- Commission Workshop (Room 291—2<sup>nd</sup> Floor) 10:00A -12:00P November 16, 2015
- Budget Approval (Commission Meeting) 2:00P November 17, 2015
- Budget Workshop (Linda Beazley Community Room) 10:00A – 1:00P November 19, 2015
- Budget Approval (Continued) 2:00P December 1, 2015

# 2015 Overview

- The consolidated government is comprised of over 30 functional areas organized in the broad categories of General Government, Public Safety and Judicial
- Total authorized positions for 2015 ---- 2,793
- Adopted budget all funds for 2015 ---- \$898,621,418

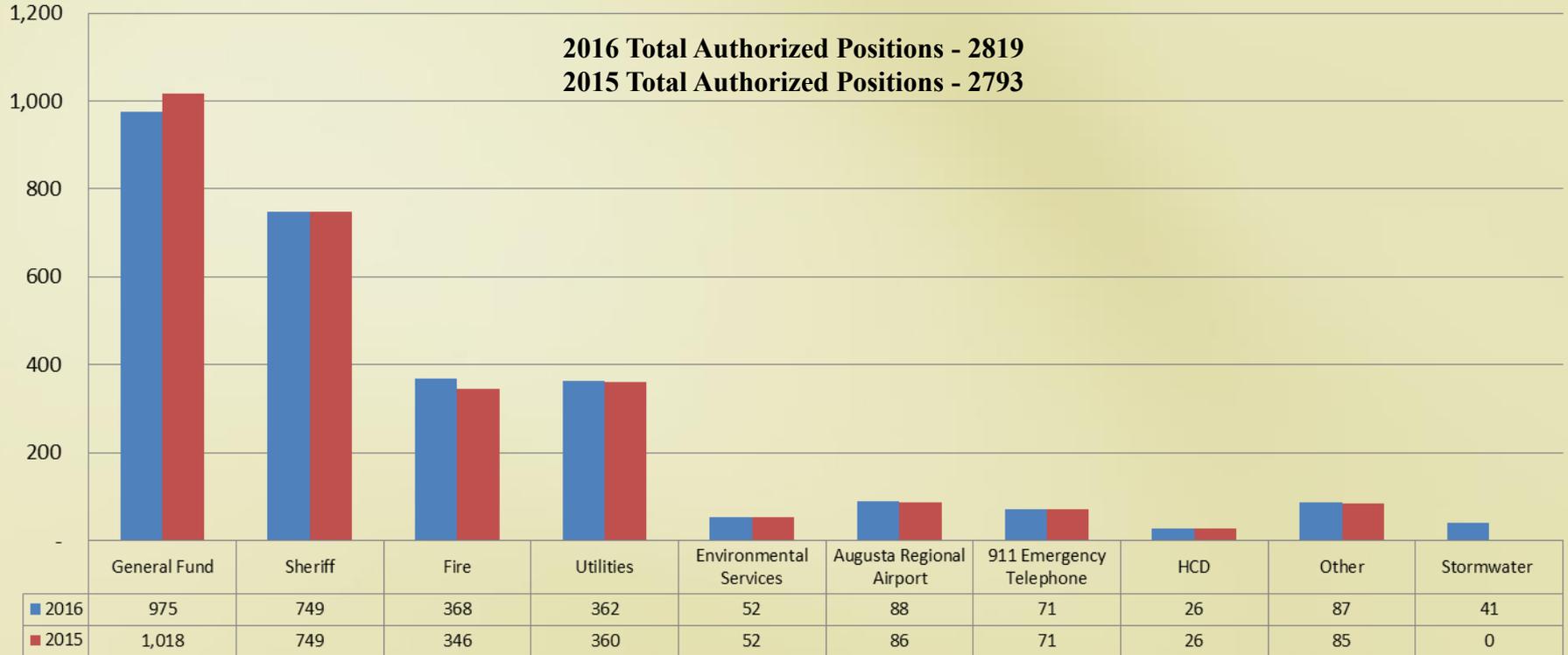
# Staffing Distribution - 2015



# 2016 Overview

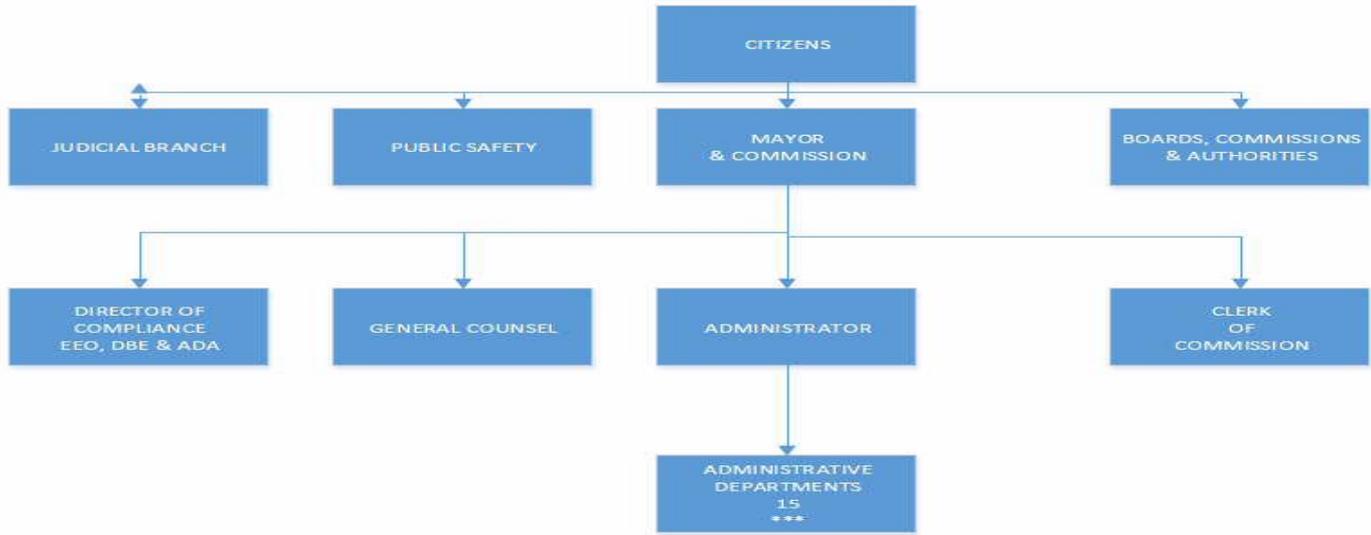
- The consolidated government is comprised of over 30 functional areas organized in the broad categories of General Government, Public Safety and Judicial
- Total proposed positions for 2016 ---- 2,819
- Proposed budget all funds for 2016 ---- \$746,258,150

# Staffing Distribution - 2016





# CONSOLIDATED GOVERNMENT ORGANIZATIONAL CHART



\*\*\*Fire and 911 included in Administrative Departments

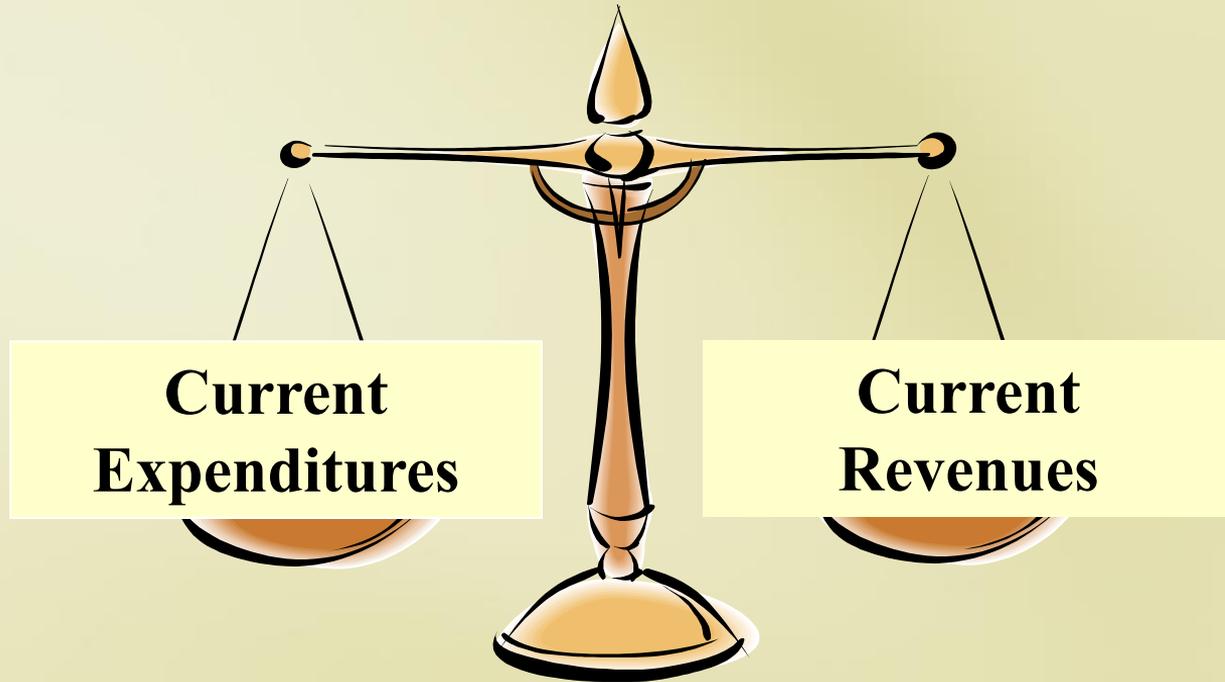
November 2015



# When Budget Requests Exceed Projected Revenues

- **To get to a balanced budget the choices are:**
  - **Increase Current Revenue**
  - **Decrease Expenditures**
  - **Reallocate Existing Resources**
  - **Use Fund Balance**
  - **Combination of Above**

# Budget Must Balance

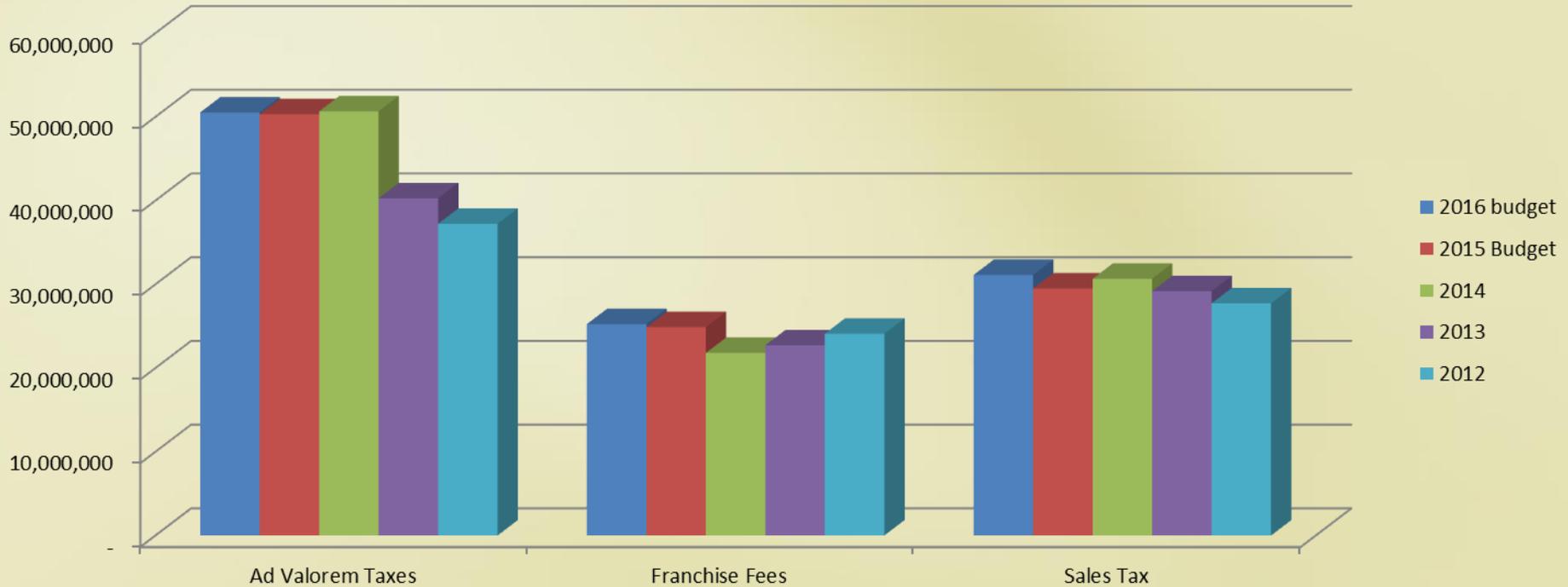


# General Fund Major Revenues

- Major Sources of Revenue
  - Ad Valorem Tax
  - Sales Tax
  - Franchise Fees

*Ad Valorem Taxes are the only one we control*

# General Fund – Major Revenues



# 2016 Budget Assumptions

- No appreciable growth in Digest (Real Property growth offset by Motor Vehicle digest)
- Minor growth in LOST revenue
- NGO's and Authorities budgets held at 2015 level
- Budget at full employment and anticipate lapsed salaries at historical levels
- Augusta absorbs projected increase in health care costs for employees and retirees
  - 2015 underestimation, higher claims, rate increases
- Election year expenses in 2016
- Implementation of Storm Water Program

# 2016 Budget Highlights

- **No increase in taxes**
- All essential programs and services funded
- General Fund headcount maintained (no increase)
- Existing headcount will be realigned to allow for the establishment of several key functions with organization-wide focus:
  - SPLOST/Capital Projects Manager (accountability & transparency)
  - Central Services Department (Facilities, 311, Fleet)
  - Two Management Analysts (better decision-making)
  - Public Information Officer (transparency)
  - Paralegal (to assist Law Department)
  - Document Management Technician & Procurement Manager (expanding capacity of the Procurement Department)
  - Three Property Appraiser Trainees (expanding capacity of the Tax Assessor's Office)

# 2016 Budget Highlights

- Additional personnel to increase effectiveness for enterprise and special revenue funds:
  - Building Inspection - 2
  - Fire Department - 22
  - Augusta Regional Airport - 1
  - Utilities Department - 2
- 2% COLA to the workforce proposed effective April 1 , 2016
- Realign Worker's Comp with Risk Management

# 2016 Budget Highlights

- Pay and Classification Study (analyze pay equity & compression and outline implementation strategy) - \$100,000
- Disparity Study (essential platform for any new procurement programs focused on special groups) - \$250,000
- Marketing and Special Events contract to supplement Recreation and Parks - \$100,000
- Expand the Business License function into South Augusta - \$108,000

# COLA History

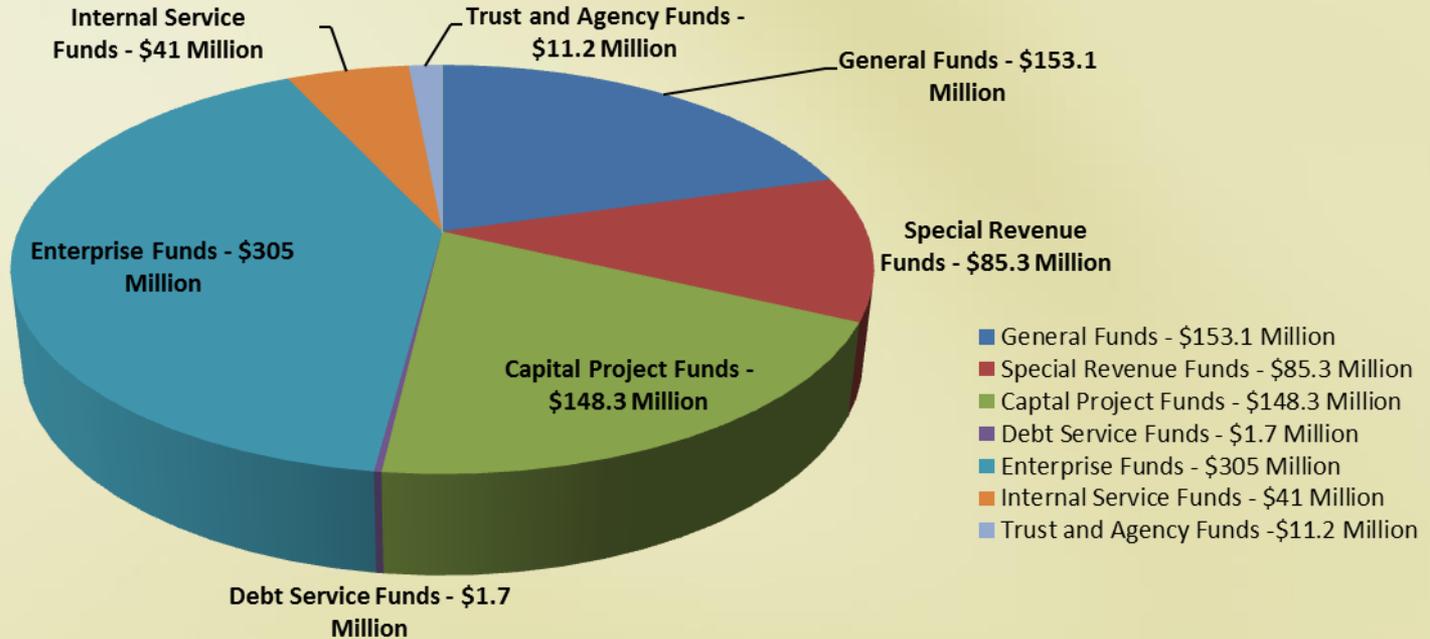
Year	Cola	Starting Date
2015	0%: <b>Increases to select Public Safety #</b>	1/1/15
2014	\$500 retention bonus/3 days vacation buyback.	Nov/Dec 2014
2013	0.0%	
2012	\$500 salary increase per employee	2/10/2012
2011	0.0%	
2010	0.0%	
2009	0.0%	
<b>* 2008</b>	<b>\$2,000</b>	<b>4/19/2008</b>
2008	3.0%	01/12/08
2007	2.0%	06/16/07
2006	4.0%	01/01/06
2005	4.0%	11/19/05
2004	3.0%	04/24/04
2003	0.0%	
2002	based on yrs. worked no set rate	07/20/02
2001	3.0%	09/15/01
2000	4.0%	09/16/00
1999	1.5 cola/1.5 merit	10/02/99

#	Sheriff and Marshal	
Year	Salary Range	Increase
2015		
	< 35,000	3,000
	35,000 - 39,999	2,000
	40,000 - 49,999	1,500
	50,000 - 60,000	1,000

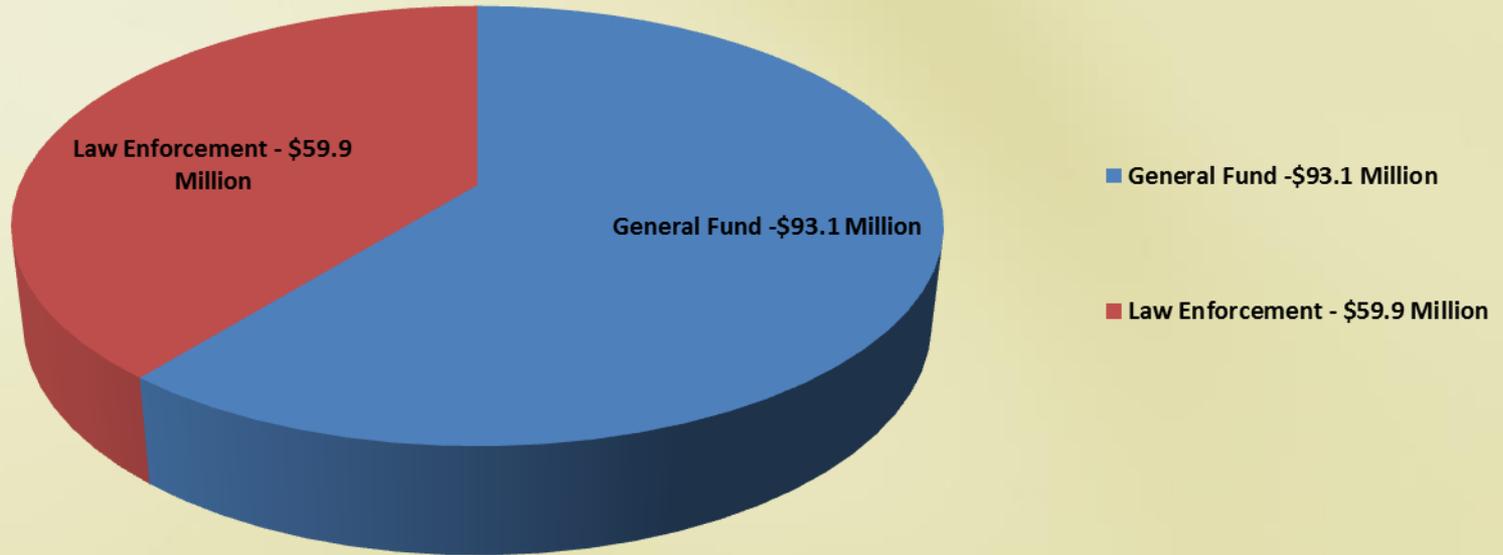
\* Public Safety Only

# Augusta Georgia

## 2016 Budget – \$745.8 million



# 2016 General Fund Budget – \$153.1 Million



# General Fund Revenues by Category

<u>Revenue Source</u>	<u>Total</u>	<u>%</u>
Taxes	\$ 112,096,390	73.00%
Licenses and Permits	1,673,500	1.09%
Intergovernmental Revenue	2,923,980	1.90%
Charges for Services	20,153,500	13.13%
Fines and Forfeitures	5,203,400	3.39%
Investment Income	385,500	0.25%
Contributions and Donations	35,000	0.02%
Miscellaneous Revenue	1,206,410	0.79%
Other Financing Sources	220,000	0.14%
Transfers In	9,652,200	6.29%
<b>Totals</b>	<b><u>\$ 153,549,880</u></b>	<b><u>100%</u></b>

# Tax Revenue by Type

<u>Revenue Source</u>	<u>Total</u>	<u>%</u>
Ad Valorem Taxes	\$ 50,518,010	45.07%
Transfer Taxes	970,000	0.87%
Franchise Taxes	25,238,380	22.51%
Local Option Sales Taxes	31,110,000	27.75%
Alcoholic Beverage Taxes	3,260,000	2.91%
Penalties	1,000,000	0.89%
<b>Totals</b>	<b><u><u>\$ 112,096,390</u></u></b>	<b><u><u>100.00%</u></u></b>

# General Fund Expenses by Category

<u>Expense Category</u>	<u>Total</u>	<u>%</u>
Personnel Services & Employee Benefits	\$ 88,140,110	57.39%
Purchased/Contracted Services	16,347,130	10.68%
Supplies	20,418,420	13.34%
Capital Outlay	9,000	0.01%
Interfund/Interdepartmental	7,246,680	4.73%
Other Costs	5,374,980	3.51%
Cost Reimbursement	(366,400)	-0.24%
Non-Departmental	912,710	0.60%
Transfers Out	14,964,450	9.98%
<b>Total</b>	<b><u><u>\$ 153,047,080</u></u></b>	<b><u><u>100.00%</u></u></b>

# 2016 General Fund Budget by Function

<b>Function</b>	<b>Total</b>	<b>%</b>
General Government	\$ 27,776,460	18.15%
Judicial Services	20,360,460	13.30%
Public Safety	63,584,190	41.55%
Engineering Services	5,803,850	3.79%
Health and Welfare	2,274,200	1.49%
Culture - Recreation	13,991,670	9.14%
Housing & Development	1,675,680	1.09%
Other	2,616,120	1.85%
Transfers Out	14,964,450	9.64%
<b>Total</b>	<b>\$ 153,047,080</b>	<b>100.00%</b>

# Stormwater Fee

- Used for maintaining and operating a stormwater system that covers 329 square miles and includes 731 miles of ditches, 568 miles of storm drains, over 12,600 catch basins, and nearly 1,000 flood detention ponds.
- Projected collections in 2016 – \$14.8 Million
- Total fee to be paid by Augusta in 2016 - \$555,725

# Agencies

<u>Agency</u>	<u>2015 Budget</u>	<u>2016 Recommended</u>	<u>Increase /(Decrease)</u>
Mandated	\$ 2,738,640	\$ 2,738,640	\$ -
Health, Welfare and Social Services	1,665,340	1,665,340	-
Intergovernmental Agencies	356,570	356,570	-
Community Investment	<u>593,740</u>	<u>593,740</u>	<u>-</u>
Total	<u>\$ 5,354,290</u>	<u>\$ 5,354,290</u>	<u>\$ -</u>

# Agencies - Mandated

<u>Agency</u>	<u>2015 Budget</u>	<u>2016 Recommended</u>	<u>Increase /(Decrease)</u>
ARC Library	\$ 2,466,100	\$ 2,466,100	\$ -
CSRA Regional Commission	195,820	195,820	-
878 Engineering	7,020	7,020	-
Forestry	10,700	10,700	-
West Augusta Soccer	50,000	50,000	-
Garrett Comm Center	9,000	9,000	-
<b>Total Mandated</b>	<b>\$ 2,738,640</b>	<b>\$ 2,738,640</b>	<b>\$ -</b>

# Agencies – Health Welfare and Social Services

Agency	2015 Budget	2016 Recommended	Increase /(Decrease)
Project Access	\$ 332,470	\$ 332,470	\$ -
Community Medical Outreach-Lamar Medical Center	48,310	48,310	-
Miracle Making	41,040	41,040	-
Bd of Health-Public	1,004,250	1,004,250	-
Bd of Health-Mental Serenity Behavioral	7,590	7,590	-
Child Enrichment	24,640	24,640	-
Safe Homes	8,200	8,200	-
DFACS	118,750	118,750	-
Mach Academy	25,000	25,000	-
Senior Center Council	40,210	40,210	-
Shiloh Appropriation	8,760	8,760	-
Berry Appropriations	6,120	6,120	-
<b>Total Health, Welfare and Social Services</b>	<b>\$ 1,665,340</b>	<b>\$ 1,665,340</b>	<b>\$ -</b>

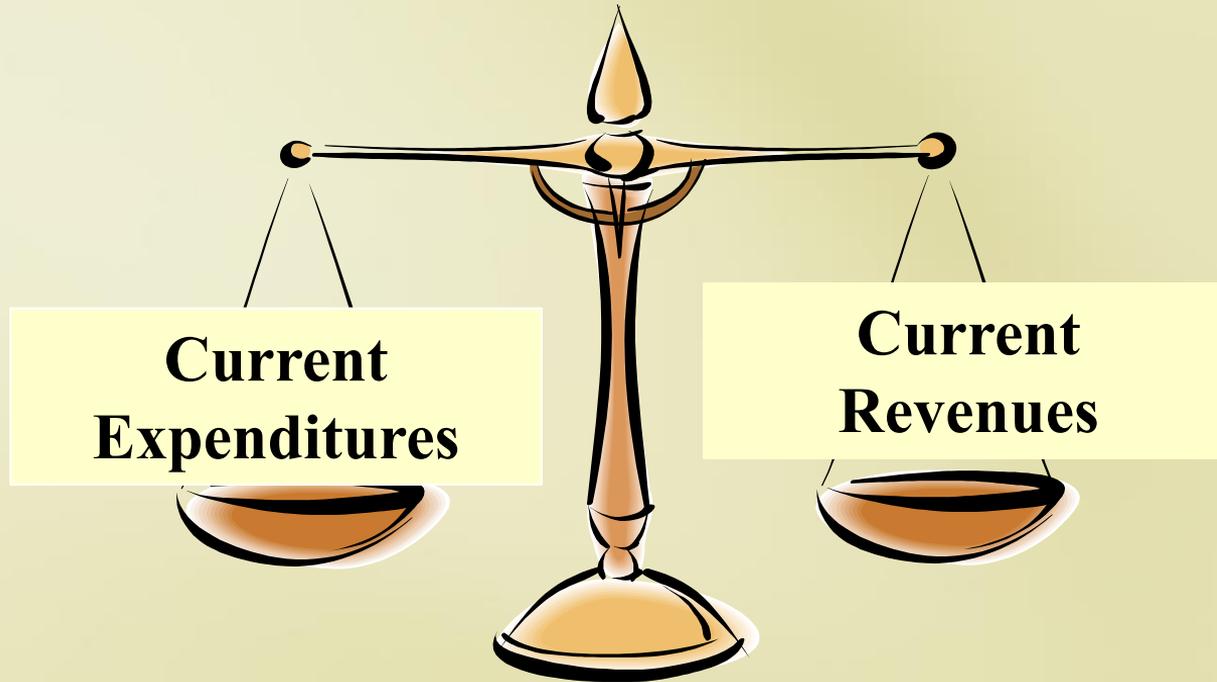
# Agencies – Intergovernmental

Agency	2015 Budget	2016 Recommended	Increase /(Decrease)
Development Authority of Augusta (EDA)	\$ 60,560	\$ 60,560	\$ -
Downtown Development Authority	154,610	154,610	-
Land Bank Authority	141,400	141,400	-
<b>Total Intergovernmental Agencies</b>	<b>\$ 356,570</b>	<b>\$ 356,570</b>	<b>\$ -</b>

# Agencies – Community Investment

Agency	2015 Budget	2016 Recommended	Increase /(Decrease)
Lucy Craft Laney Museum	\$ 143,670	\$ 143,670	\$ -
ARC Museum of History	143,670	143,670	-
Ezekiel Harris House	50,900	50,900	-
Historic Augusta	9,650	9,650	-
Arts Council	143,420	143,420	-
Alliance For Ft Gordon	24,400	24,400	-
American Red Cross	24,640	24,640	-
Central Sav River Land Trust	53,390	53,390	-
<b>Total Community Investment</b>	<b>\$ 593,740</b>	<b>\$ 593,740</b>	<b>\$ -</b>

# 2016 Budget is Balanced



# Additional Items for Commission Consideration

- Increased funding levels for NGO's - \$ 1.27 Million
- Superior Court and Probate Court Judges-supplement request - \$200,000
- Commission Travel Budget – Individual Commissioner budgets for travel and training
- Other Mayor and Commissioner requests

# Upcoming

- Budget Workshop

Thursday, November 19, 2015

10:00A - 1:00P

Linda Beazley Community Room

# Special Thanks

Deputy Administrators

Finance Department

All Departments & Agencies

# Comments



www.AerialPhotosElite.com

**Augusta Municipal Building  
Renovations & Modernization Project  
Augusta, GA  
May 4, 2015**

