



**2021 Proposed Budget
October 30, 2020**

Administrator's Previous Recommendation

Option 3

	Option 3 - Strategic Reductions
Projected revenues	\$ 164,200,000
Projected Expenditures - adjusted 2020 levels	172,325,000
Projected Deficit	(8,125,000)
 Proposed Solutions	
Eliminate transfer to Transit	3,868,800
Use of Fund Balance	2,000,000
Reinstate Stormwater Payment In Lieu	1,338,000
Strategic reductions	918,200
Total	8,125,000
 Budget Surplus (Deficit)	 \$ -

2021 Budget Revised Recommendation

	Revenue	Expenditures	Net
Projected revenues	\$ 164,200,000	\$ 172,325,000	\$ (8,125,000)
Projected Expenditures - adjusted 2020 levels			
Projected Deficit			
Proposed Solutions			
Eliminate transfer to Transit		(3,868,800)	
Use of Fund Balance	2,000,000		
Reductions submitted by departments		(1,248,700)	
2% reduction to outside agencies		(56,840)	
25% reduction in Travel and Training		(126,700)	
GMEBS contribution adjusted from 8.2% to 7.52%		(600,000)	
Sheriff – new target amount requested = .84% of budget		(500,000)	
Increase Contingency		276,040	
Total	2,000,000	(6,125,000)	8,125,000
Adjusted Budget Totals – General Fund	\$166,200,000	\$166,200,000	\$0

2021 Budget

2% across the board reductions

Total amount of 2% reduction in budget requested \$ 2,950,480

Total amount identified by departments \$ 1,248,700

The following slide lists the departments that provided a response to the request for a 2% reduction in their budgets.

2021 Budget

Department response to 2% budget reduction request

Department	Amount of Reduction	Reductions Submitted
Clerk of Commission	\$ 8,222	\$ 8,222
Administrator's Office	22,000	22,000
Boards & Commissions	7,330	7,330
Commission-Other	297	297
Local Legislative Interests	211	211
Finance	40,061	40,061
Licensing	18,769	41,000
Licensing & Inspection	3,899	4,000
Procurement	21,158	2,500
Law Department	43,121	43,121
Information Technology	132,872	132,880
Human Resources	38,502	38,502
Tax Commissioner	77,262	77,262
Board of Appeals/Equalization	290	290
Augusta 311	7,459	7,460
Central Services	108,400	84,853
Procurement/Print Shop	6,257	6,257
Records Retention	3,032	3,030
Extension Service	4,908	4,910
Code Enforcement	21,497	31,500
Total General Government	\$ 565,549	\$ 555,686

2021 Budget

Department Response to 2% budget reduction request

Department	Amount of Reduction	Reductions Submitted
Clerk of Superior Court	\$ 59,680	\$ 59,680
Record Restriction Program	160	160
Civil Court Clerk	25,797	26,000
Probate Court	17,347	17,347
Total Judicial Services	\$ 102,984	\$ 103,187
Marshal	81,392	81,392
RCCI	105,225	20,400
RCCI-Inmate Store	1,890	1,890
Coroner	17,429	17,430
Animal Services	34,689	34,689
Litter Patrol	7,853	7,853
Emergency Mgt	4,512	4,512
Total Public Safety	\$ 252,991	\$ 168,166

2021 Budget

Department Response to 2% budget reduction request

Department	Amount of Reduction	Reductions Submitted
Engineering	\$ 112,985	\$ 112,985
Total Public Works	\$ 112,985	\$ 112,985
Recreation Department	\$ 263,708	\$ 216,500
Total Recreation	\$ 263,708	\$ 216,500
DUI / Accountability Court	\$ 9,115	\$ 2,200
Emergency Telephone Response	15,544	50,000
Housing & Neighborhood Development	18,488	40,000
Total Other Funds	\$ 43,148	\$ 92,200

2021 Budget

Agencies Response to 2% budget reduction request

Department	Amount of Reduction	Reductions Submitted
Bd of Health-Public	\$ 18,590	\$ 18,590
Project Access	4,500	4,500
Community Medical Outreach-Lamar Medical Center	870	870
Miracle Making	1,800	1,800
American Red Cross	290	290
Child Enrichment	490	490
Safe Homes	160	160
Mach Academy	1,400	1,400
Senior Center Council	800	800
Lucy Craft Laney Museum (Delta House)	2,870	2,870
Development Authority of Augusta	4,000	4,000
Alliance For Ft Gordon	500	500
Mosquito Control	4,500	4,930
Mosquito EH Special Project- Stormwater	0	5,200
Bethlehem Comm Center	500	500
Augusta Boxing Club	1,000	1,000
TOTAL Outside Agencies	\$ 42,270	\$ 47,900

Additional Discussion from Items from October 27

- Possible additional Ambulance Provider Costs
- Information Requested for Top 10 Department overtime Costs

2021 Budget – Overtime Analysis

Top 10 Departments

Fund Name	2019 Actual	2020 Budget	YTD 2020 Actual
Sheriff's Office	\$ 1,908,759	\$ 1,622,940	\$ 1,887,326
Fire Department	1,400,368	1,000,000	1,604,663
Utilities	998,953	730,000	624,926
Environmental Services	321,382	499,210	283,684
Airport	307,828	240,500	193,435
Emergency 911	299,905	265,000	258,077
RCCI	147,086	96,000	85,311
Recreation	123,821	87,000	60,544
Engineering	97,590	115,000	57,432
Procurement/Print Shop	88,486	67,000	41,472
Total top 10	<u>\$ 5,696,197</u>	<u>\$ 4,722,650</u>	<u>\$ 5,096,870</u>
Grand Total	<u>\$ 5,969,666</u>	<u>\$ 5,135,820</u>	<u>\$ 5,345,751</u>

2021 Budget Ambulance Services

- Additional contractual costs to service provider are unknown at this time
- Additional allocation to contingency is a possible source of funding

2021 Budget

October 30, 2020 Workshop Recommendation

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Projected revenues	\$ 164,200,000	\$ 172,325,000	\$ (8,125,000)
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Projected Deficit			
Proposed Solutions			
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Questions / Comments